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Hematopoietic Stem Cell Transplantation Activity Worldwide in 2012 and a SWOT Analysis of the Worldwide Network for Blood and Marrow Transplantation Group (WBMT) including the global survey

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Abstract

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Data on 68,146 hematopoietic stem cell transplants (HSCT) (53% autologous and 47% allogeneic) gathered by 1566 teams from 77 countries and reported through their regional transplant organizations were analyzed by main indication, donor type and stem cell source for the year 2012. With transplant rates ranging from 0.1 to 1001 per 10 million inhabitants, more HSCT were registered from unrelated 16,433 than related 15,493 donors. Grafts were collected from peripheral blood (66%), bone marrow (24%; mainly non-malignant disorders) and cord blood (10%). Compared to 2006, an increase of 46% total (57% allogeneic and 38% autologous) was observed. Growth was due to an increase in reporting teams (18%) and median transplant activity/team (from 38 to 48 HSCT/team). An increase of 67% was noted in mismatched/haploidentical family HSCT.

A SWOT analysis revealed the global perspective of WBMT to be its major strength and identified potential to be the key professional body for patients and authorities. The limited data collection remains its major weakness and threat.

In conclusion, global HSCT grows over the years without plateauing (allogeneic>autologous) and at different rates in the four WHO regions. Major increases were observed in allogeneic, haploidentical HSCT and, to a lesser extent, in cord blood.

Keywords

hematopoietic stem cell transplantation (HSCT); haploidentical transplants; cord blood transplants; global; transplant rates; Worldwide Network for Blood and Marrow Transplantation WBMT; Non Governmental Organization; WHO; trends; emerging technologies; SWOT analysis

Introduction

The guiding principles of the World Health Organization (WHO; www.who.org) declare the transplantation of organs, cells and tissues to be a global task, with the collection of activity data being one of the prime prerequisites $(^{1},^{2})$. The Worldwide Network for Blood and Marrow Transplantation (WBMT; www.wbmt.org), an umbrella organization in the field of hematopoietic stem cell transplantation (HSCT) and affiliated as a Non-Governmental Organization (NGO) with the WHO has taken up the challenge of collecting and disseminating worldwide data on a regular basis. Macroeconomic details of the participating countries are considered alongside the transplant activity data. The first report was published in 2010 based on the global transplant activity in 2006 $(^{3})$, and was followed by a report on the data available in 2010 and a retrospective of the first 1 million HSCT in 2015 $(^{4}, ^{5})$.

HSCT presents a valid treatment option for many congenital and acquired disorders of the hematopoietic system, for chemo- and immune-sensitive diseases and for the replacement of deficient cells or cellular components (4 - 7). It is employed with increasing frequency worldwide (8 - 11). This fourth report concentrates on the HSCT activity in 2012 and considers major trends since 2006. The report includes a Strengths, Weaknesses, Opportunities, Threats (SWOT) analysis of the current WBMT policy by key personnel in the field (12 , 13). It illustrates the strengths and weaknesses, the opportunities and threats of the current perspectives in HSCT. The report incorporates both active and inactive countries and HSCT from all sources and donor types. As such, it can serve as a comprehensive guide for competent authorities and transplant organizations as well as patients.

Methods

Study design, data collection and data validation

This retrospective observational survey from the 194 WHO member states on transplants performed in 2012 followed the previously described design The primary measures of outcome were numbers of HSCT by disease, donor type, stem cell source and WHO region, secondary outcome were key trends in relation to the first report in 2006 (³).

Transplant activity data were supplemented by a SWOT analysis via qualitative written interviews as indicated below (12₋14).

Since no individual patient data were used, no ethics committee approval was asked for this particular study.

Definitions

Transplant rates were computed as the number of patients treated with a first HSCT per 10 million inhabitants. Definition of team density, allocation of individual countries to a WHO region, information on population data and Gross National Income/capita were obtained as previously described $(^{3}_{-}^{5})$.

SWOT analysis

Six selected representatives of regional transplant organizations were presented with the 2012 survey data and asked in a qualitative written interview to define the strengths, weaknesses, opportunities and threats for WBMT based on the present data and trends. Strengths and weaknesses refer in this context to aspects within WBMT as an organization, opportunities and threats to third parties such as competent authorities, patients or the community at large. The responses were analyzed by two members of the writing committee and experts in the evaluation of qualitative interviews using qualitative research criteria (¹⁴). In a Delphi-like process returned to the same representatives for re-review before final presentation in table 2.

Statistical analysis

The data analysis was performed using ordinary least squares regressions for trends, χ^2 tests for independent proportions of indications, and binomial tests for equal shares of donor type. Calculations were performed in Eviews 8 and Excel 2010 (Microsoft).

Role of the funding source

The study was funded by the participating organizations. The corresponding author had full access to all of the data and is responsible for the submitted publication.

Results

Global transplant numbers and transplant rates in 2012

A total of 68,146 HSCT (31,926 allogeneic, 47%; 36,220 autologous, 53%) were reported by 1566 teams from 77 of the 79 countries known to have performed HSCT for the year

2012. No transplants were performed in countries with a population of less than 300,000 inhabitants, with a surface area of less than $700 \, \mathrm{km^2}$ or a Gross National Income/cap of less than $1,260 \, \mathrm{US\$}$.

Absolute numbers ranged from 1 to 16,194 for all HSCT, autologous and allogeneic combined (Figure 1a); from 1 to 7,275 for allogeneic and from 2 to 8,919 for autologous HSCT (supplementary figures 1a and 1b). Autologous HSCT were performed in 76 and allogeneic HSCT in 72 countries, with allogeneic transplantation from unrelated donors in 56 countries and from cord blood in 46 countries. Absolute numbers of unrelated donor HSCT ranged from 0 to 4,217 and of cord blood transplants from 0 to 1,176. Numbers of transplant centers ranged from 1 to 381 centers per country with team densities from 0.06 to 33.3 teams per 10 million inhabitants. The absolute numbers of HSCT in 2012 performed by individual teams ranged from 1 to 302. Transplant rates in 2012 for all HSCT (allogeneic and autologous combined) ranged from 0.1 to 1001, median 264.2 per 10 million inhabitants (Figure 1b). The corresponding rates for allogeneic transplantation range from 0.1 to 510 (median 101.7) and for autologous transplantation from 0.2 to 667 (median 162.5) (supplementary figures 1c, 1d).

Allogeneic HSCT accounted for 46.8% (range 0% to 100%) of all HSCT in 2012, with a total of 12 countries performing more allogeneic than autologous HSCT (Figure 1c). Amongst the allogeneic HSCT, the proportion of unrelated donor transplants ranged from 0.83% to 83.3% (median 34.6%) with 23 countries performing more unrelated than family donor HSCT (Figure 1d).

Indications, donor type and stem cell source

The indications for HSCT in 2012 are listed in detail in table 1. The most frequent main indication was a *lymphoproliferative disorder* with 36,243 patients (53.2% of all HSCT), 4,322 (12%) of whom received allogeneic and 31,921 (88%) autologous HSCT. Within this group, the most frequent single indication was a plasma cell disorder with 18,553 patients, 963 (5%) of whom received allogeneic and 17,590 (95%) autologous HSCT. Leukemia was the second most frequent indication with 24,280 patients (36% of the total), with 23,236 (96%) patients receiving allogeneic and 1,044 (4%) autologous HSCT. Here, the most frequent single indication was acute myeloid leukemia (including other leukemia) with 12,254 patients in total (18% of all HSCT), 11,419 (93%) with an allogeneic and 835 (7%) with autologous HSCT. Non-malignant disorders comprised the third largest group with 4,398 patients (6% of total HSCT), 4,068 (93%) with allogeneic and 330 (7%) with autologous HSCT. This latter group of autologous HSCT for non-malignant disorders predominantly comprised of patients (N=239) with autoimmune disorders. The most frequent indication was bone marrow failure with 1,986 patients, 1,979 (99%) of whom received an allogeneic HSCT. A total of 3,014 patients (4%) were treated for solid tumors, 2,884 thereof (96%) with an autologous HSCT (Figures 2a and 2b).

Of the 31,926 allogeneic HSCT, 7,590 (24%) were bone marrow derived, 21,226 (66%) from peripheral blood stem cells and 3,110 (10%) from cord blood cells. Of the 36,220 autologous transplants, 290 (1%) were bone marrow, 35,920 (99%) peripheral blood and 10 cord blood derived. The proportion of allogeneic HSCT using bone marrow as the stem cell

source was highest for non-malignant disorders (53%), followed by leukemias (20%) and was very low in lymphoproliferative disorders (15%; Table 1). The use of cord blood as a source for allogeneic HSCT was highest for patients with leukemia (71%), followed by those with non-malignant disorders (16%), lymphoproliferative disorders (10%) and solid tumors (1%).

Key developments from 2006 to 2012

Absolute transplant numbers increased from 46,563 (20,333 allogeneic, 26,230 autologous) in 2006 to 68,146 (31,926 allogeneic, 36,220 autologous) in 2012. This corresponds to an absolute increase of 21,583 total (11,593 allogeneic, 9,990 autologous HSCT), and a relative increase of 46% total (57% allogeneic, 38% autologous). This growth was due firstly to an increase in the number of reporting teams from 1327 in 71 countries to 1566 in 77 reporting countries and secondly to an increase in transplant activity in previously established teams (3). There were some differences between the four WHO regions, with minimal increase in autologous HSCT being seen in the East Mediterranean/African region (Figure 3c). In general, transplant numbers increased in all four WHO regions for all main indications and both allogeneic and autologous donor types. However, there were differences in the extent of the changes and a few exceptions (Figures 3b and 3c). Most notably, the number of allogeneic HSCT increased to the greatest extent for leukemias and non-malignant disorders (supplementary figure 2). This is illustrated by the proportion of malignant indications compared to non-malignancies in the different participating countries (Figure 1e). The numbers of autologous HSCT for lymphomas and plasma cell disorders increased; while those for leukemias declined (supplementary figure 3). Allogeneic HSCT showed the same pattern in all four WHO regions, with a predominant increase in non-malignant disorders in the Eastern-Mediterranean/Africa region. HSCT from unrelated donors were again more frequent than from related donors (Figure 4a). Changes in the number of autologous HSCT (both increases and decreases) were largely limited to America and Europe. Overall, the observed increases did correlate with GNI/cap of the participating countries, with a greater increase in countries with more resources. This gap continues to widen.

We note with special interest the adoption of emerging new technologies (Figure 4b,c,d). For instance, the number of HSCT from mismatched family or "haploidentical" donors increased from 1186 (6%) in 2006 to 3171 in 2012, when they constituted 10% of all allogeneic HSCT (Figure 4b). The proportion of haploidentical HSCT was highest in the South-East Asia/Western Pacific region (1540; 48.6%), followed by Europe and the Americas [949 (29.9%) and 629 (19.8%)] and the Eastern-Mediterranean/Africa region (53; 1.8%). The frequency in individual countries ranged from 0.9% (Hungary and Hong Kong) to 36% (Costa Rica and Uruguay) (excluding Nigeria, where only one haploidentical HSCT was performed). The numbers of unrelated cord blood HSCT increased from 1,722 (8.5%) in 2006 to 2,859 in 2012, representing 9.0% of all allogeneic HSCT. The proportion was highest in the South-East Asia/Western Pacific region (1366; 15.7%), followed by the Americas (851; 9.7%), Europe (596; 4.5%) and the Eastern-Mediterranean/Africa region (46; 3.9%; Figure 4c,d).

SWOT analysis

The results of the SWOT analysis are presented in table 2. All responders viewed the special position occupied by WBMT as a Non-Governmental global organization in official relations with WHO to be a major strength and underlined the necessity to take advantage of this unique position. They were all concerned with the slow and still limited data collection without outcome data and considered this to be the major weakness of WBMT. There is a window of opportunity to become a key data provider for health care professionals, patients, competent authorities and Health Technology Assessment agencies. All respondents viewed the limited level of funding as major threat for the organization.

Discussion

Five years after its formation, WBMT has established itself as a global umbrella organization for HSCT. It has accomplished one of the prime prerequisites of WHO's guiding principles on cell, organ and tissue transplants: to collect, analyze and disseminate information on global transplantation activity (1). More than one thousand five hundred teams from seventy five countries over all five continents contributed to this survey. The results demonstrate a continuing rise in the numbers of patients worldwide treated with HSCT for all donor types and main indications. In part, this increase reflects the adoption of novel emerging technologies, specifically the use of haploidentical family donors or the use of unrelated cord blood products (15₋₁₈). As also shown, the absolute numbers of HSCT continue to rise faster in countries that already have higher transplant rates and this gap continues to widen (3).

The report was accompanied by a SWOT analysis conducted by experienced participants representing the contributing transplant organizations. The findings revealed the complexity of the underlying structure of a voluntary global non-profit organization network. The successful establishment of WBMT as a global player is its major strength and provides the basis for its development as a major information platform for professionals, national and regional transplant organizations, patients, competent authorities and funding bodies. The partially incomplete and erratic reporting of data with the associated delay between transplant and data submission, analysis and publication, together with the lack of outcome data present a major current weakness. Failure to account for patients who crossed borders and received their HSCT in a foreign country might represent a limitation to the analysis as well. Lack of regional organizations in particular regions was considered a clear limitation to the global survey. Starting a few years ago, the Latin America Blood and Bone Marrow transplantation group (LABMT) and the African Blood and Bone Marrow transplantation group (AFBMT) has been collecting data with the help of the WBMT, checking the completeness of the reports and the inclusion of all transplant centers. Both societies could provide standardized patient-specific data including outcome in the near future, which will be used to cross check the survey and help to establish national registries and national organizations. The insecure financial situation at all levels presents the major threat. On balance, however, the special position that the WBMT has come to occupy as the sole coordinator of global information in this area has created a unique opportunity to build up a truly comprehensive world-wide network of standardized and quality controlled data

collection and analysis. In this way, it represents a major step towards the realization of WHO's principle, that "data collection and data analysis remain integral parts of the therapy". This includes regular information on both patients and donors (19, 20). WBMT will continue to interact with competent authorities to pursue the goal that costs and reimbursement for an HSCT should include a component for comprehensive data and quality management. If successful, WBMT could become a role model for similar initiatives covering other complex medical therapies in the future.

WBMT and its member organizations also realize and acknowledge the major threats. The rapid dissemination of emerging trends carries an inherent risk of encouraging the spread of a particular practice before sufficient evidence is available to support the value of these novel approaches. This carries the risk of supporting "bubbles" that may subsequently burst. The past experience with autologous HSCT for breast cancer serves as a strong reminder of the potential dangers in this respect (21).

What are the major consequences of this report? National and regional transplant organizations are urged to perform the appropriate randomized studies early in the course of new trends, but requirements may well differ from region to region. There are clear indications that economically disadvantaged countries and those just beginning HSCT programs concentrate on non-malignant disorders as the main indications. Most likely, cost benefit evaluations are more favorable in these cases and there is no need for the expensive and intensive pretreatment that is required for acute leukemias. On the other hand, a focus on non-malignant indications increases the need to establish regional bone marrow harvest centers in order to provide the optimal stem cell source and to safeguard donors. Furthermore, the role of cord blood within transplant programs might be markedly different in countries with lower HLA genetic disparity or for those with a high frequency of pediatric patients. The skewed disease distribution amongst the cord blood recipients indeed suggests that there were more pediatric than adult patients in this group. This is consistent with the general experience with cord blood transplants (18). Similarly, the role of haploidentical HSCT might be viewed differently in countries with one child families, whereas in Europe and the US, the role of autologous HSCT for some indications might need to be reevaluated.

In summary, the present survey serves as a role model for organ transplantation and other stem cell transplants $(^{22})$ by providing information on current status and current trends. It illustrates the strengths of this medical technology while also helping to identify the major urgent needs.

Participating Organizations

European data were derived from the European Group for Blood and Marrow Transplantation (EBMT) database for the years 1965-1989 and from the EBMT annual activity survey office from 1990 (²¹). Non European data were initially provided by the Center for International Blood and Marrow Transplant Research (CIBMTR) starting in 1964. They have been supplemented or replaced by the surveys of the Asian Pacific Blood and Marrow Transplantation Group (APBMT) since 1974, the Australasian Bone Marrow Transplant Recipient Registry (ABMTRR) since 1992, the Eastern Mediterranean Blood and

Marrow Transplantation Group (EMBMT) since 1984, the Canadian Blood and Marrow Transplantation Group (CGBMT) since 2002, the Latin American Blood and Marrow Transplantation Group (LABMT) since 2009, and the African Blood and Marrow Transplant Group (AFBMT) since 2010. Unrelated donor and cord blood information were derived from the World Marrow Donor Association (WMDA) and Bone Marrow Donors Worldwide (BMDW).

Supplementary Material

Refer to Web version on PubMed Central for supplementary material.

Acknowledgments

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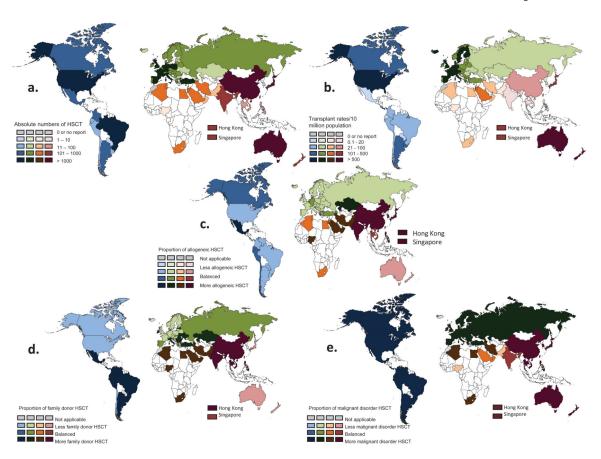


Figure 1. Global HSCT activity in 2012

a: Absolute number of HSCT (allogeneic and autologous combined) in participating countries by WHO regional offices area in 2012.

Regions are colored by WHO regional offices area code (see text). Shades of colors reflect absolute transplant numbers.

- b: Transplant rates of allogeneic and autologous HSCT combined / 10 million population in participating countries by WHO regional offices area in 2012. Regions are colored by WHO regional offices area code (see text).
- c: Use of allogeneic compared to autologous HSCT in participating countries by WHO regional offices area in 2012. Regions are colored by WHO regional offices area code (see text). Darker colors indicate preferred use of allogeneic HSCT.
- d: Use of family donor HSCT in participating countries by WHO regional office areas in 2012. Regions are colored by WHO regional office area code (see text). Darker colors indicate preferred use of family donors compared to unrelated donor HSCT.
- e: Use of HSCT for malignant indications compared to non-malignancies in participating countries by WHO regional office area in 2012. Regions are colored by WHO regional office area code (see text). Darker colors indicate preferred use of HSCT for malignant indications.

a) Indications for allogeneic HSCT (n= 31,926)

b) Indications for autologous HSCT (n= 36,220)

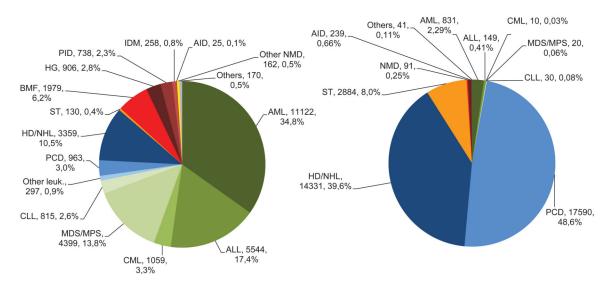


Figure 2. Proportions of indications for HSCT

- a: Global indications for 31,926 patients with an allogeneic HSCT in 2012
- b: Global indications for 36,220 patients with an autologous HSCT in 2012

Increase in absolute numbers of global and regional HSCT from 2006 to 2012.

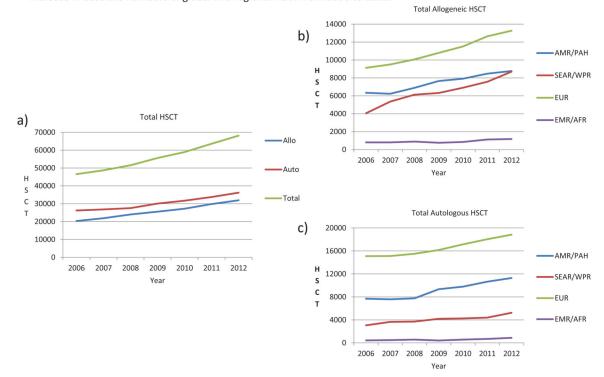
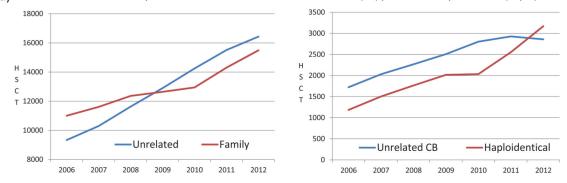


Figure 3. Global trends 2006 – 2012

- a. Increase in absolute numbers of global HSCT from 2006 to 2012. Colors depict allogeneic (blue), autologous (red) and total HSCT (green).
- b. Increase in absolute numbers of allogeneic HSCT from 2006 to 2012 by WHO region (for definitions see text). Colors depict AMR/PAH (blue), SEAR/WPR (red), EUR (green) and EMR/AFR (purple).
- c. Increase in absolute numbers of autologous HSCT from 2006 to 2012 by WHO region. Colors depict AMR/PAH (blue), SEAR/WPR (red), EUR (green) and EMR/AFR (purple). Abbreviations: AMR/PAH, Region of the Americas; SEAR/WPR, South-East Asia Region and Western Pacific; EUR European Region; EMR/AFR Eastern Mediterranean Region and African Region.

a) Global trends in use of family vs unrelated donors and in use of cord blood (CB) products or haploidentical (haplo) donors





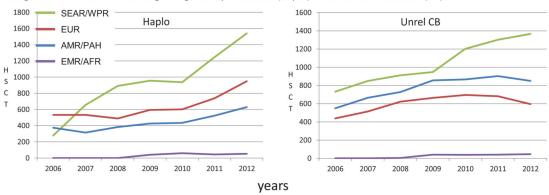


Figure 4. Trends in use of allogeneic HSCT

- a. Global trends in use of family vs unrelated donors (left panel) and global trend in use of cord blood products or haploidentical donors (right panel).
- b. Use of haploidentical HSCT (left panel) or unrelated cord blood products (right panel) by WHO region.

Abbreviations: AMR/PAH, Region of the Americas; SEAR/WPR, South-East Asia Region and Western Pacific; EUR European Region; EMR/AFR Eastern Mediterranean Region and African Region.

Table 1

Indications for HSCT in 2012

								ľ						ļ					
				Family	ully						Unrelated							Total	
		HLA-id			pi-uou		٤	twin	Total Family				Total Unrelated	BM	BM +				
<u> </u>	BM	PBPC	Cord	BM	PBPC	Cord	BM	PBPC		BM	PBPC	cord		only	PBPC	cord	Allo	Auto	Total
Leukemias 15	1526	6892	94	515	1701	68	6	43	10821	2667	<i>LL9L</i>	2071	12415	41	1002	1	23236	1044	24280
Acute myeloid leukemia 6	619	3452	20	244	873	43	4	20	5275	1149	3673	1025	5847	32	799	0	11122	831	11953
Acute lymphatic leukemia 5	561	1486	21	143	535	30	4	12	2792	756	1392	604	2752	∞	140	-	5544	149	5693
Chronic myeloid leukemia	94	368	0	25	55	7	-	-	551	115	339	54	208	0	10	0	1059	10	1069
MDS, MDS/MPN overlap	178	1006	5	89	173	8	0	9	1444	454	1430	267	2151		17	0	3595	18	3613
MPN	36	264	0	15	22	1	0	4	342	77	356	29	462	0	2	0	804	2	908
Chronic lymphocytic leukemia	14	271	0	17	28	0	0	0	330	24	426	35	485	0	30	0	815	30	845
Other leukemia	24	45	0	3	15	0	0	0	87	92	19	57	210	0	4	0	297	4	301
Lymphoproliferative disorders 1	164	1474	4	163	211	3	0	39	2060	320	1620	322	2977	107	31810	4	4322	31921	36243
Plasma cell disorders - MM	31	347	0	16	24	1	0	23	442	45	868	22	465	27	16843		206	16871	8/1/18
Plasma cell disorders - other	2	21	0	4	1	0	0	1	29	9	11	4	27	0	719	0	99	719	<i>SLL</i>
Hodgkin's lymphoma	22	233	4	50	46	0	0	1	356	47	231	30	308	42	3536	1	664	3579	4243
Non Hodgkin lymphoma	109	873	0	93	140	4	0	14	1233	222	974	266	1462	38	10712	2	2692	10752	13447
Solid tumors	6	22	2	8	44	0	0	0	85	7	10	28	45	131	2753	0	130	2884	3014
Non malignant disorders 12	1245	701	68	136	251	16	4	12	2454	757	448	409	1614	11	314	5	4068	330	4398
Bone marrow failure - SAA 4	486	419	11	42	96	6	3	11	1077	287	161	53	531	0	2	5	1608	7	1615
Bone marrow failure - other	114	64	10	21	21	0	1	0	231	77	42	21	140	0	0	0	371	0	371
Hemoglobinopathies 3	398	162	49	34	49	9	0	0	869	86	73	37	208	0	0	0	906	0	906
Primary Immune deficiencies	170	27	17	29	99	0	0	1	310	185	66	150	428	7	3	0	738	10	748
Inh. disorders of Metabolism	36	12	1	5	6	1	0	0	64	61	25	108	194	3	36	0	258	39	297
Auto immune disease	7	2	0	0	2	0	0	0	11	8	3	3	14	1	238	0	25	239	264
Other NMD	34	15	1	5	8	0	0	0	63	41	21	37	66	0	35	0	162	35	197
Others	22	19	0	6	23	0	0	0	73	29	68	29	26	0	41	0	170	41	211
TOTAL PATIENTS 29	2966	8016	141	831	2230	110	13	94	15493	3780	9794	2859	16433	290	35920	10	31926	36220	68146

Table 2 Results of the SWOT analysis

<u> </u>	
	1 Established network of HSCT organization with global reach
	2 Recognized Non-Governmental Organization (NGO) in official relation with WHO
	3 Work in a field with continuing increase in transplants numbers, programs and active countries
STRENGTHS	4 Overview of numbers in all WHO countries for professionals and competent authorities
	5 Identification of countries with low or absent activity and in need of improvement
	6 Identification of emerging or fading HSCT technologies
	7 No competitor
	1 Voluntary organization with limited funding
	2 Limited information; no patient specific data, no outcome data
	3 Limited reporting
	- Not all countries participate yet (in some countries participation is mandatory)
	- Not all countries have their own national organization
	- Not all centers known to perform HSCT participate
WEAKNESSES	- Not all centers report all their HSCT
	4 Long delay from HSCT to data collection, data analysis and dissemination
	5 No official link with competent authorities or HTA agencies (no respective competent authorities in some countries)
	6 No link with other transplant organization or users of stem cells other than hematopoietic stem cells
	7 No Quality Management System yet
	 To become basic data provider for professionals, competent authorities and Health Technology Assessment Organizations by
	- identification of trends with new or obsolete techniques as a basis for investments/disinvestments
OPPORTUNITIES	- Through studies of rare diseases
	- measuring transplant rates and team densities per inhabitants and surface area of respective countries
	- standardized assessment of costs and billing of transplants by indication, donor type and stem cell source for participating countries
	- promoting the WHO guiding principle that data collection and data analysis are integral parts of therapy and therefore should be paid for as part of the transplant procedure.
	- promoting the WHO guiding principle that donors have to be cared for by physicians independent from the transplant physicians
	2 Promoter of global collaboration by
	- fostering national registries, national organizations
	- establishing standardized reporting of outcome
	- initiating global studies
	3 Identifier of unmet needs and advocacy builder for equity of access around the world
	4 Introduction of a Quality Management System for national, regional and global registries
	5 Become a model for other complex and expensive medical therapies
	6 Introduction of an international training program
	1 Lack of funding at any level
THREATS	- Loss of funding for WBMT, for regional organizations, national organizations
THREATS	- Loss of funds for transplant teams; lack of staff, lack of research activity

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- 2 Risk of loss of independence
 - In view of potential lack of funding selective reporting might be bought by interest groups

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- 3 Repeating errors of the past
 - Following hypes without adequate controlled studies (cf. breast cancer)
 - Wrong prioritizations (cf cord blood transplants vs haploidentical transplants)
- 4 Initiating new transplant programs, donor registries or cord blood banks without sufficient basis for tenure
- 5 Failure to introduce a Quality Management System at all levels
- 6 Failure to be recognized by competent authorities or HTA agencies

- Loss of funding for donor organizations, donor searches

7 Advent of a financially oriented competitor